#### CLRI - LERIG 2015

#### ENVIRONMENTAL SUSTAINABILITY VITAL FOR GROWTH OF LEATHER INDUSTRY



## **MAKE IN INDIA – LEATHER**

- Leather sector identified
- Leather 2 bn. sft. to 6 bn. sft. By 2020
- Turnover 11 bn. \$ to 27 bn. \$ by 2020
- Exports 6 bn. \$ to 14 bn. \$ by 2020
- Employment 2.5 mn. to 6 mn. By 2020



## **TARGETS BROKEN DOWN**

Tanning to increase from 3000 tpd to 9000 tpd



- Footwear export to go up from 2.6 bn \$ to 8.4 bn \$ @14\$ per pair,
  600 mn pairs export required
- > Add 600 mn pairs for likely domestic demand
- Approx 1 bn pairs of footwear additional capacity
- Leather goods production to double to double export and meet domestic demand
- Critical to growth availability of leather 1/29/2015

## **RAW MATERIAL FOR TANNING**



- Domestic availability about
  2500 tpd (10% global availability)
- Inelastic global supply likely low growth <2%pa</p>
- Reliable sources: developed countries (US, Canada, EU, Australia, New Zealand, Japan) tanning disappeared
- Market crowded China major player
- Middle East, Africa, South America most have thriving tanning sector – many adopt 'India model'
- With aggressive efforts, perhaps india can add about 2000 tpd with imported material!

## **RAW MATERIAL STRATEGY**



- > Focus on developed countries to source RM – seasonal imports – help with finance
- $\succ$  Can large, struggling, tanneries in developed countries be lured to India?
- $\succ$  Embrace tanning sector of developing countries of Middle East, Africa – help them grow – JVs? – import of finished leather/ semi finished products?
- CLRI/FDDI already in many African countries
- > Promote large tanneries in India? Big investment
- > Approx 15000 crores of additional investment needed to increase capacity by 3000 tpd 1/29/2015 5

## CONSTRAINTS TO INCREASING TANNING CAPACITY

- > Availability of raw material
- Location: existing clusters can't expand due space constraints, local resistance
- Few states interested to welcome tanning
- Environmental challenge key issue



### **ENVIRONMENTAL CHALLENGE TO TANNING INDUSTRY**

- Current discharge: 120,000 cubic meters/day
- ETPs/CETPs exist but not efficient at all places
- Conventional biological treatment (CBT) everywhere except Tamil Nadu where ZLD plants operate
- CBT can't treat TDS (Dissolved Solids)
- > Treated effluent high in TDS a threat to soil and ground water
- Foreign buyers insist on environmental compliance



## **DESIRABLE ENVIRONMENTAL POLICY**



- > Should be location specific
- High TDS effluent dilution by sewage, marine discharge, relax norms where recipient can absorb
- Local PCBs should be free to choose appropriate standards location wise
- ➤ Tamil Nadu ZLD very expensive
- Locate new tannery clusters close to sea/port a good strategy (Eg. Krishnapatnam)
- > Needs speedy deliberations and definite policy framework

### **ZLD – TAMIL NADU'S EXPERIENCE – PROS AND CONS**



- > 11 CETPs & many ETPs under ZLD 9 CETPs operational
- Capex Upgradation + Addition Rs. 1.5 lakhs/cu.m Greenfield project: Rs. 2 lakhs/cu.m.
- ➢ Opex − Rs. 280 − 320 per cu.m.

## **ZLD – TAMIL NADU'S EXPERIENCE – PROS AND CONS**

#### PROS

- >95% water recovered to be used for process
- Due to good quality, chemical consumption reportedly reduced
- Prevention of contamination of soil and groundwater, helping them rejuvenate
- Better relationship with surrounding community
- Complying with leading buyer's requirement

#### CONS

- High capital cost needs support of govt.
- High opex need five year industry adjustment support
- Life of costly equipment yet to be assessed
- Replacement costs high
- O&M a challenge, technically and financially
- Too sophisticated a technology for tanning industry
- Disadvantage vis-à-vis non-ZLD areas
- Safe use or disposal of recovered salt still a question

# FOOTWEAR AND LEATHER GOODS



- Need for large well developed industrial areas – mega leather clusters
- Relocation of large factories from china/vietnam/indonesia? Large factories versus clusters
- Direct assistance to private manufacturers for skill upgradation assistance to clusters
- Brand building
- Design /product development capacity

## **DOMESTIC MARKET**

Expected to grow @ 10% or more if GDP grows at 7% p.a.



- Growing demand for better designed/branded products
- Scope for domestic large brands to emerge
- > Many Intl. Brands already on the scene
- Local excise/taxation system to be revamped
- ➢ Retail business landscape changing − e-tailing − trend to catch on



**CAN WE DO IT?** 



- Can availability of leather be augmented to increase production of footwear / leather goods – with good strategy and policy support, yes, we can
- Can footwear/leathergoods production be enhanced? With necessary infrastructure development & aggressive investment promotion, yes, we can.
- Can skilled employment be increased to meet target? By placing faith in private sector through proper policy, yes, we can
- Can environmental sustainability of leather industry be achieved? with rational policy and required support of govt., yes, we can.

